

Infrastructure Support (non-clinical) Categories	Total interims from agencies		Band 7+ interims from agencies		Avg. contract length for agency interims (months)		Avg. day rate for agency interims		Total Permanent roles placed through agencies		Band 7+ Permanent roles placed through agencies	
	2019/20	2020/21	2019/20	2020/21	2019/20	2020/21	2019/20	2020/21	2019/20	2020/21	2019/20	2020/21
IT	0	0	0	0	0	0	0	0	0	0	0	0
HR	0	0	0	0	0	0	0	0	0	0	0	0
General Admin	0	0	0	0	0	0	0	0	0	0	0	0
Estates	3	0	0	0	3	0	£243 + VAT	0	0	0	0	0
Finance & Procurement	3	1	0	1	3	3	£138.45 + VAT	?	0	0	0	0
Corporate Affairs (inc. Ops & PMO)	0	0	0	0	0	0	0	0	0	0	0	0
Senior Management	0	0	0	0	0	0	0	0	0	0	0	0
Other	3	0	0	0	3	0	£280 + VAT	0	0	0	0	0